

**SYDNEY WESTERN HARBOUR BUSINESS
IMPROVEMENT DISTRICT LTD**

ABN 77 647 446 973

**Annual Report
For the year ended 30 June 2022**

SYDNEY WESTERN HARBOUR BUSINESS IMPROVEMENT DISTRICT LTD

ABN 77 647 446 973

Annual Report

For the year ended 30 June 2022

CONTENTS

	Page
Directors' Report	2
Auditor's Independence Declaration	4
Statement of Profit or Loss and other Comprehensive Income	5
Statement of Financial Position	6
Statement of Changes in Equity	7
Statement of Cash Flows	8
Notes to the Financial Statements	9
Independent Auditor's Report	14

General information

The financial statements cover Sydney Western Harbour Business Improvement District Ltd, trading as the New Sydney Waterfront Company, during the year ended 30 June 2022. The financial statements are presented in Australian dollars, which is Sydney Western Harbour Business Improvement District Ltd functional and presentation currency.

Sydney Western Harbour Business Improvement District Ltd is a non-profit unlisted public company limited by guarantee, incorporated, and domiciled in Australia. Its registered office and principal place of business are:

Registered office

Level 23
45-53 Clarence Street
Sydney NSW 2000

Principal place of business

Level 23
45-53 Clarence Street
Sydney NSW 2000

A description of the nature of the entity's operations and its principal activities are included in the directors' report, which is not part of the financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 15 February 2023. The directors have the power to amend and reissue the financial statements.

**Sydney Western Harbour Business Improvement District Ltd
Directors' Report
30 June 2022**

The directors present their report, together with the financial statements, for Sydney Western Harbour Business Improvement District Ltd, trading as the New Sydney Waterfront Company for the year ended 30 June 2022.

Directors

The following persons were directors of Sydney Western Harbour Business Improvement District Ltd during the whole of the financial year and up to the date of this report, unless otherwise stated:

Mr Brett Draffen
Ms Carol Mills
Mr Geoff Parmenter
Mr Geoff Donaghy
Mr Greg Dyer
Mr Greg Hawkins
Mr James Neville Andrew Markham
Mr Paul Nicalou (Appointed 30.9.2021)
Mr Jason De Sousa (Appointed 18.01.2022)

Principal activities

During the financial year the principal continuing activities of the entity consisted of development and management of a Business Improvement District for the Western Harbour Precinct in Sydney.

Review of operations

The surplus for the entity amounted to \$479,736 (30 June 2021: \$150,894)

During the year, the company undertook a series of initial projects and events to promote Sydney's Western Harbour as the one-stop-shopfront for Sydney's attraction effort – whether that is about investment, talent, business headquarters, visitors or new experiences.

Significant changes in the state of affairs

There were no significant changes in the state of affairs of the entity during the financial year.

Matters subsequent to the end of the financial year

No matter or circumstance has arisen since 30 June 2022 that has significantly affected, or may significantly affect the entity's operations, the results of those operations, or the state of affairs in future financial years.

Likely developments and expected results of operations

Information on likely developments in the operations of the entity and the expected results of operations have not been included in this report because the directors believe it would be likely to result in unreasonable prejudice to the entity.

Environmental regulation

The entity is not subject to any significant environmental regulation under Australian Commonwealth or State law.

Sydney Western Harbour Business Improvement District Ltd
Directors' Report
30 June 2022

Information on Directors

Meetings of Directors

The number of meetings of the company's Board of Directors ('the Board') and of each Board committee held during the year ended 30 June 2022, and the number of meetings attended by each director were:

Directors	Held	Attended
Mr Brett Draffen	12	7
Ms Carol Mills	12	12
Mr Geoff Donaghy	12	12
Mr James Markham	12	8
Mr Greg Hawkins	12	10
Mr Greg Dyer	12	10
Mr Geoff Parmenter	12	12
Mr Paul Nicalou	10	8
Mr Jason De Sousa	6	4

Held: represents the number of meetings held during the time the director held office

Indemnity and insurance of officers

The company has indemnified the directors and executives of the company for costs incurred, in their capacity as a director or executive, for which they may be held personally liable, except where there is a lack of good faith.

During the financial year, the company paid a premium in respect of a contract to insure the directors and executives of the company against a liability to the extent permitted by the Corporations Act 2001. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

Indemnity and insurance of auditor

The company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the company or any related entity against a liability incurred by the auditor.

During the financial year, the company has not paid a premium in respect of a contract to insure the auditor of the company or any related entity.

Proceedings on behalf of the company

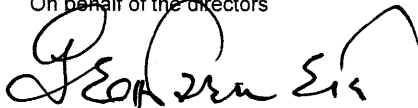
No person has applied to the Court under section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

Auditor

BDO Audit Pty Ltd continues in office in accordance with section 327 of the Corporations Act 2001

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the Corporations Act 2001

On behalf of the directors



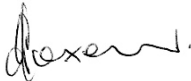
Mr Geoffrey Parmenter
Chairman
Sydney

23 February, 2023.

DECLARATION OF INDEPENDENCE BY GRANT SAXON TO THE DIRECTORS OF SYDNEY WESTERN HARBOUR BUSINESS IMPROVEMENT DISTRICT LTD

As lead auditor of Sydney Western Harbour Business Improvement District Ltd for the year ended 30 June 2022, I declare that, to the best of my knowledge and belief, there have been:

1. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
2. No contraventions of any applicable code of professional conduct in relation to the audit.



Grant Saxon
Director

BDO Audit Pty Ltd

Sydney

24 February 2023

Sydney Western Harbour Business Improvement District Ltd
ABN 77 647 446 973
Statement of Profit or Loss and Other Comprehensive Income
For the year ended 30 June 2022

	Notes	Year ended 30-Jun-22 \$	Year ended 30-Jun-21 \$
Revenue	2	945,000	336,000
Expenses			
Administration Expenses		(465,264)	(185,106)
Profit before income tax expense		479,736	150,894
Income tax expense		-	-
Profit after income tax expense for the year attributable to the owners of Sydney Western Harbour Business Improvement District Limited		479,736	150,894
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year attributable to the owners of Sydney Western Harbour Business Improvement District Limited		479,736	150,894

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Sydney Western Harbour Business Improvement District Ltd
ABN 77 647 446 973
Statement of Financial Position as at 30 June 2022

	Notes	30-Jun-22 \$	30-Jun-21 \$
ASSETS			
Current assets			
Cash and cash equivalents	3	786,908	178,137
Trade and other receivables	4	-	165,000
Total current assets		786,908	343,137
Total assets		786,908	343,137
LIABILITIES			
Current liabilities			
Trade and other payables	5	156,278	192,243
Total current liabilities		156,278	192,243
Total liabilities		156,278	192,243
Net assets		630,630	150,894
EQUITY			
Retained Surplus		630,630	150,894
Total equity		630,630	150,894

The above statement of financial position should be read in conjunction with the accompanying notes

Sydney Western Harbour Business Improvement District Ltd
ABN 77 647 446 973
Statement of Changes in Equity
For the year ended 30 June 2022

	Retained Profits \$	Total Equity \$
Balance at 30 June 2021	150,894	150,894
Profit after income tax expense for the year	479,736	479,736
Other comprehensive income for the year, net of tax	-	-
Total comprehensive income for the year	479,736	479,736
Balance as at 30 June 2022	630,630	630,630

Sydney Western Harbour Business Improvement District Ltd
ABN 77 647 446 973
Statement of Cash Flows as at 30 June 2022

Notes	30-Jun-22 \$	30-Jun-21 \$
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts from research and development grants	1,204,500	204,600
Payments to suppliers and employees (including GST)	(595,729)	(26,463)
Net cash used in operating activities	608,771	178,137
Net increase in cash and cash equivalents held	608,771	178,137
Cash and cash equivalents at beginning of year	178,137	-
Cash and cash equivalents at end of year	786,908	178,137

The above statement of cash flows should be read in conjunction with the accompanying notes

Sydney Western Harbour Business Improvement District Ltd
ABN 77 647 446 973
Notes to the Financial Statements for the year ended 30 June 2022

1. Statement of significant accounting policies

The directors have prepared the financial statements on the basis that the company is a non-reporting entity because there are no users dependent on general purpose financial statements. The financial statements are therefore special purpose financial statements that have been prepared in order to meet the needs of members.

The financial statements have been prepared in accordance with the significant accounting policies disclosed below, which the directors have determined are appropriate to meet the needs of members. Such accounting policies are consistent with the previous period unless stated otherwise.

The financial statements have been prepared on an accruals basis and are based on historical costs unless stated otherwise in the notes. The accounting policies that have been adopted in the preparation of the statements are as follows:

(a) Revenue recognition

The company recognises revenue as follows:

Membership fees

Membership fees are recognised as revenue when received.

Grant Revenue

Revenue is recognised at an amount that reflects the consideration to which the company is expected to be entitled to based on milestones in the grants.

(b) Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

(c) Cash and cash equivalents

For cash flow statement presentation purposes, cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less which are readily convertible to known amounts of cash and are subject to insignificant risk of change in value.

Sydney Western Harbour Business Improvement District Ltd
ABN 77 647 446 973
Notes to the Financial Statements for the year ended 30 June 2022

1. Summary of significant accounting policies (continued)

(d) Trade and other receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

The entity has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

Other receivables are recognised at amortised cost, less any allowance for expected credit losses

(e) Trade and other payables

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the entity during the reporting period which remain unpaid. The balance is recognised as a current liability with the amounts normally paid within the requisite terms specified by the supplier.

(f) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the relevant taxation authority. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables and payables in the balance sheet are shown inclusive of GST. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the balance sheet.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the taxation authority, are presented as operating cash flows.

(g) Income Tax

The company is taxed according to the principle of mutuality. The charge for current income tax expense is based on the profit for the year adjusted for any non-assessable or disallowed items. It is calculated using tax rates that have been enacted or are substantively enacted by the Statement of Financial Position date.

Sydney Western Harbour Business Improvement District Ltd
ABN 77 647 446 973
Notes to the Financial Statements for the year ended 30 June 2022

1. Summary of significant accounting policies (continued)

(h) Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

(i) Allowance for expected credit losses

The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

(j) Going concern

The financial statements have been prepared on the going concern basis, which contemplates continuity of normal business activities and the realisation of assets and discharge of liabilities in the normal course of business.

As disclosed in the financial statements, the Company incurred a surplus of \$479,736 (2021: \$150,894) and had net cash inflows from operating activities of \$608,771 (2021: \$178,137) for the year ended 30 June 2022.

The Directors believe that it is reasonably foreseeable that the company will continue as a going concern and that it is appropriate to adopt the going concern basis in the preparation of the financial report.

Sydney Western Harbour Business Improvement District Ltd
ABN 77 647 446 973
Notes to the Financial Statements for the year ended 30 June 2022

2. Revenue

	30-Jun-22	30-Jun-21
	\$	\$
Membership Fees	825,000	150,000
Grant Income	120,000	186,000
Total Revenue	945,000	336,000

3. Cash and Cash Equivalents

	Year ended 30-Jun-22	Year ended 30-Jun-21
	\$	\$
Cash at Bank	786,908	178,137
Total cash and cash equivalents	786,908	178,137

4. Trade and Other Receivables

	30-Jun-22	30-Jun-21
	\$	\$
Trade Debtors	-	165,000
Total Trade and other receivables	-	165,000

5. Trade and Other Creditors

	30-Jun-22	30-Jun-21
	\$	\$
Accrued Expenses	38,937	-
Trade Creditors	63,175	176,869
GST payable	54,167	15,374
Total trade and other payables	156,278	192,243

Sydney Western Harbour Business Improvement District Ltd
ABN 77 647 446 973
Notes to the Financial Statements for the year ended 30 June 2022

6. Remuneration of auditor

During the financial year the no fees were paid or payable for services provided by BDO Audit Pty Ltd, the auditor of the company, its network firms and unrelated firms.

7. Contingent Liabilities

The Company had no contingent liabilities as at 30 June 2022 (2021: Nil).

8. Events occurring after the reporting period

No other matter or circumstance has arisen since 30 June 2022 that has significantly affected, or may significantly affect the Company 's operations, the results of the Company's state of affairs in future financial years.

INDEPENDENT AUDITOR'S REPORT

To the members of Sydney Western Harbour Business Improvement District Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Sydney Western Harbour Business Improvement District Limited (the Entity), which comprises the statement of financial position as at 30 June 2022, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial report, including a summary of significant accounting policies.

In our opinion the accompanying financial report presents fairly, in all material respects, the financial position of the Entity as at 30 June 2022 and of its financial performance and its cash flows for the year then ended in accordance with the basis of accounting described in note 1.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report. We are independent of the Entity in accordance with ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of matter - Basis of accounting

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist the Entity to meet the requirements of the members. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Other information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Directors Report, but does not include the financial report and our auditor's report thereon.



Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report, and have determined that the basis of preparation described in Note 1 is appropriate to meet the requirements of the members and for such internal control as management determines is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (<http://www.auasb.gov.au/Home.aspx>) at:

http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf

This description forms part of our auditor's report.

BDO Audit Pty Ltd

A small, stylized version of the BDO logo, consisting of the letters 'BDO' in a blue, sans-serif font with a red vertical bar to the left and a red horizontal bar below.

A handwritten signature in black ink, appearing to read 'Grant Saxon'.

Grant Saxon
Director

Sydney, 24 February 2023